

COHO SERVICES

CONNECT HOSPITALITY SERVICES

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Our feet may be planted in Portland, Oregon but our heart has always been in hospitality. A family-owned business, COHO began with a single hotel and has since grown to become a leading regional hospitality company with ownership in both branded and independent hotels, hotel reservation/distribution technology, independent restaurants, boutique health clubs, wineries and more. Our management approach is based around three core groups of people: owners, employees and customers. We believe that all three must succeed equally in order for the whole to succeed.

Our hands-on philosophy means we work best when we are engaged. We strive to cultivate talent from within and believe businesses succeed when employees are empowered with knowledge. We support our properties by working with them to create a strategy, develop and execute efficient operating systems and maintain accountability through reporting. Our hospitality solutions work together to create long-term success for our owners and business partners.

COHO · SERVICES





OWNED

Heathman Lodge

Radisson PDX

Southpark Seafood

Hudson's Bar & Grill

Lakeside Grill

Filberts Farmhouse Kitchen

West Hills Racquet Club

Mt. Park Racquet Club

FLUME Winery

MANAGED

Candlewood Suites Vancouver, WA

Harlow Hotel

Holiday Inn Express Camas, WA

Holiday Inn Wilsonville

Hotel Elliott

Inn at Queen Anne

MarQueen Hotel

Red Lion Jantzen Beach

Red Lion Lewiston

Red Lion Port Angeles

MANAGED

River Lodge & Grill

Rodeway Jantzen Beach

Seaport Inn and Suites

Staybridge Suites Hillsboro, OR

Sunnyside Inn and Suites

Days Inn Vancouver, WA

CONSULTING / SERVICES

Running Y Ranch Resort

Lucky Eagle Resort & Casino





























COHOLEADERSHIP

BRETT WILKERSON, President & Chief Executive Officer

DON STANTON, CPA, Chief Financial Officer

MARK GOEMAN, Chief Operating Officer

MAILI MORRISON, Executive Vice President

RICK HOWELL, Executive Vice President

BRIAN MCLARY, Director of Revenue Management/Operations

JOSEPH MOLLERUS, *Director of Operations*

CHRIS JAWORSKI, Director of Food, Beverage & Customer Experience

COHOLEADERSHIPBIO

BRETT WILKERSON, President & Chief Executive Officer

Brett began his career at the Red Lion Hotel Jantzen Beach in 1978 and worked his way up through several positions that culminated in the management of sales, marketing and catering for the Jantzen Beach and Columbia River Red Lion Hotels. At this point he was responsible for \$45 million in revenue and supervised 30 managers. With Brett as the leader of the sales teams at these two hotels they were awarded Sales Team of Year top honors. During the same time he was honored with the Marion Pericin Award for Integrity and Character. Brett joined North Pacific Management when he was named General Manager of the Heathman Lodge in Vancouver, Washington in 1997. He was promoted to President Hospitality Division in 2010, and currently serves as the President and CEO for North Pacific Management overseeing both the real estate an hospitality division of our company. Brett has served as Chair of the Board of Directors for both Travel Portland and Visit Vancouver USA Regional Tourism Office.

DON STANTON, CPA, Chief Financial Officer

Don began his business career with Deloitte Haskins & Sells and has been in the hospitality industry since 1985. Don worked for Red Lion Hotels for a total of 12 years, and was Controller for the Red Lion Hotel Jantzen Beach and soon after became Controller of the Doubletree Hotel Lloyd Center. He joined North Pacific Management in 1998 as corporate controller. In 2002, he was named Chief Financial Officer for the company. Don graduated from Portland State University with a degree in Business Administration, and is also a Certified Public Accountant.

MARK GOEMAN, Chief Operations Officer

Mark Goeman has a diverse background in both operations, sales, marketing and revenue management. He was General Manager for the Beverly Heritage Hotel and the Embassy Suites in Bellevue, Washington. He later joined the management side serving as VP Sales and Revenue Management for Windsor Capital Group, Inc and SVP of Sales/Marketing/Revenue for Lighthouse Lodging. He joined COHO in 2014 as our Chief Operating Officer and has been strategic in our growing our portfolio of hotels and restaurant. Mark holds an Associates degree in Hotel and Restaurant management from Portland Community College.

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MAILI MORRISON, Executive Vice President

Maili began her career in the hospitality industry at the DoubleTree Hotel Columbia River Complex as a Catering Sales Manager selling for over 50,000 square feet of meeting space. She became part of the North Pacific team in 2001 as the Group Sales Manager for The Heathman Lodge. Throughout the years she represented our company in various sales & marketing leadership positions to include Director of Sales & Marketing, Senior Director of Development for COHO Reservations (online distribution platform) and Vice President Marketing. She currently serves as our Executive Vice President and oversees sales, marketing and distribution/reservations for our company. She has served as President for Meeting Professionals International-Oregon Chapter, was awarded the Young Leader in Tourism by the Clark County Commissioners and was recognized as a bronze award recipient from HSMAI (Hospitality Sales and Marketing Association International) for her work on a digital marketing campaign. She holds a B.S. in Political Science, and a Masters in Business Administration.

RICK HOWELL, Executive Vice President

Resorts. In 1990 moved to Red Lion Hotels and worked as an HR Director before leading the Training and Development department. When Red Lion was sold he left and became the VP of HR at North Pacific. After stints in manufacturing and at Nike, he created his own consulting company and helped businesses with their strategic planning, talent development, employee engagement, compensation systems, succession planning, creating mission/vision/value statements, and other people-related practices. He returned to CoHo/North Pacific in 2019. Rick has his MBA from Washington State University with an emphasis in finance and marketing. Since 1993, and concurrently with his other organizations, he has been an Executive in Residence at Washington State University where he teaches in the Carson College of Business. He is active in local and national HR associations. He is a two-time winner of the Northwest Human Resource Management Association's Distinguished Member Award for life-time achievement.

COHOLEADERSHIPBIO

BRIAN MCLARY, CHRM, CHIA, Director of Revenue Management

Brian started with CoHo Services as the Director of Housekeeping at the Heathman Lodge in June of 1998. Brian has worked in the hospitality field for the last 27 years in previous positions of; guest services, housekeeping, font office, revenue management, room operations, and Hotel Manager. Brian received a B.S. degree from Northern Arizona University. He has his Certificate in Hotel Revenue Management from Cornell University's School of Hotel Administration, is Certified Hospitality Revenue Manager though the Educational Institute of the American Hotel & Lodging Association, and has Certificate in Digital Marketing Strategies from Portland State University. He is a member of HSMAI, a hospitality marketing association. Brian also was the past Chair of the Board of Directors for the Vancouver USA Regional Tourism Office and serves on the Clark County Skills Center – Travel and Hotel Management Program.

JOSEPH MOLLERUS, Director of Operations

Joseph brings a wealth of knowledge and experience to the table. He has an extensive hospitality background ranging from Certified Executive Chef to Vice President of Operations for a Red Lion Hotel Corporation. While at RLHC, Joseph served as Managing Director, overseeing hotel level operations for Red Lion Hotels, Corporate Director of Food & Beverage and Hotel General Manager. Prior to RLHC, Joseph was the Director of Operations at the Resort at Port Ludlow and before that spend 10 years with OSF International as their Corporate Executive Chef & Executive Chef. His years of experience in restaurants, food & beverage and hotel operations makes him a strong resource for all f COHO's properties. Joseph holds a Culinary Degree from Horst Mager Culinary Institute and was recognized as General Manager of the year in 2007 for Red Lion and Chapter Chef of the Year for ACF Southwest WA in 1992.

CHRIS JAWORSKI, Corporate Director of Food, Beverage, Customer Experience

Chris has a rich background in food and beverage with highly successful companies such as Chart House, McCormick and Schmick's, Ruth's Hospitality Group and McMenamin's, serving as Jack of all Trades, General Manager, Special Projects Consultant, and Director of Training. Each organization's unique and distinct culture has honed Chris' professional approach of putting people first to create incredible guest experiences. Chris holds a Bachelor's degree in Business Administration from Arizona State University and a Master's degree in Tourism Administration with a concentration in Sustainable Destination Management from The George Washington University. He has also developed and taught college courses in destination leadership and development to help prepare future leaders in hospitality and tourism. This broad experience manifests in deep civic engagement with industry associations, non profits, and philanthropic organizations that create durable communities that benefit the greater good.

FULL SERVICE MANAGEMENT

MANAGEMENT IS A PROCESS - NOT A PROJECT

Our role as your *management partner*, is to guide your business through a process that establishes habitudes unique to the organization. Our approach is grounded in strategic applications and is executed in a way to cultivate long-term success for owners, employees and customers. We strive to empower people within the brand to serve autonomously for the business and believe healthy organizations operate on a platform of *passion*, *integrity*, *loyalty and freedom with accountability*.

As managers, COHO will act as the "owner representative" in all areas as it pertains to the successful operation of the business. For each operating area, COHO will have a consultant representative who will work with a correspondent at the property. Our role will be to oversee that the department manager, supervisor or line level staff executes the systems in place to run the business successfully. Through checks + balances our team will ensure that the property is operating in an effective and efficient manner. The following pages outline a sample of services we can provide and/or support. Not all services pertain or are required for each property.

FULL SERVICE MANAGEMENT [HOTEL OPERATIONS]

OPERATION SYSTEMS

- Property Operations Audit
- GM Weekly Report
- Webinar Series
- Daily Labor Tracking

HOUSEKEEPING SYSTEMS

- Schedule with Labor Tracking
- Inspection Training
- Lost & Found Procedures
- Pricing Evaluation
- Room Inspection Tracking
- Room Inspection Scoring Sheet
- Linen Inventory Program
- Pay Per Room Program

FRONT OFFICE SYSTEMS

- Front Office Schedule
- · Checkbook Accounting
- Service Training
- Reservation Shop Calls
- Department Checklists
- Reservation Training

ADDITIONAL SERVICES

- Hiring Assistance and Training
- Financial Review / Budget
- Bonus Plan Assistance

FULL SERVICE MANAGEMENT [REVENUE MANAGEMENT]

COHO revenue managers complete an extensive education track and are certified across multiple brands to include IHG, Red Lion, Choice Hotels and more. Ongoing education is required to ensure that the best team is deployed for our owners.

SYSTEMS

- 10-day Forecasting
- ADS Tracking
- Yield Management
- Third Party Websites
- Training Webinars
- Month End Reports
- Rate Structure Sheets

ADDITIONAL SERVICES

- Monthly Revenue Management Support
- Electronic Distribution to GDS & OTA
- Preferred RMS Pricing

FULL SERVICE MANAGEMENT [SALES & MARKETING]

SALES SYSTEMS

- Sales & Marketing Plan Implementation
- Sales Prospecting
- Sales Reporting
- Ongoing Sales Training
- Sales Guidelines & SOP
- Sales & Catering Goal & Budget Support
- Contract & Proposal Templates

PRINT / DESKTOP SERVICES

- Collateral Design
- Print Advertising and Campaign Management

DIGITAL MARKETING SUPPORT

- Social Media Management
- SEO & SEM Support
- Reservation Recovery & Web Re-targeting
- MetaSearch Marketing
- Email Marketing and Loyalty Program Engagement
- Website Management

ADDITIONAL SERVICES

- Onsite Sales Training and Retreat Facilitation
- New Hire Support
- Optional Marketing Services

FULL SERVICE MANAGEMENT [FOOD & BEVERAGE]

SYSTEMS

- Food and Beverage Cost Control Tool Kit
- Training Programs for Banquet Service
- Liquor, Beer and Wine List Templates
- Training Programs for Restaurant Service
- Revenue Forecasting and Labor Scheduling
- New Hire, Orientation and Coaching Tools
- Inventory Targets for Food and Beverage
- Banquet Operation Standards
- Menu Sales Analysis
- Semi Annual Property Audit
- COHO Buying Programs
- Training Webinars

ADDITIONAL SERVICES

- Restaurant Repositioning
- Property and Shift Management Training
- New Restaurant Opening and Concept Development
- Recruitment and Selection for Management and Leadership Positions
- Revenue and Profit Performance
- Integrity and Operational Shopper Program

FULL SERVICE MANAGEMENT [HUMAN RESOURCES]

SYSTEMS

- New Hire Packets
- Manage Employee Benefits
- Manage Worker's Compensation Claims
- Access to HR Forms and Guidelines
- Manage Unemployment Claims
- Conflict Resolution
- Manager/Supervisor Training

ADDITIONAL SERVICES

- Employee/Manager Coaching
- HR File Audit and Compliance Review
- Training
- Webfire OSHA Training
- Recruiting Assistance

FULL SERVICE MANAGEMENT [ACCOUNTING]

SERVICES

- Complete General Ledger Accounting
- Income Statement & Balance Sheet
- Sources & Uses of Funds.
- Monthly Bank Asset and Liability Reconciliation
- Capital Expenditure Reporting & Controls
- Interface with Lending Entities for Compliance & Loan Covenants
- Daily Revenue and Labor Reporting Tools.
- Checkbook Accounting

ACCOUNTING SYSTEMS ACCESS

- Access to MAS90 Accounting System.
- Payroll Processing Services & Electronic Time Clocks.

RESERVATION SERVICES

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COHO offers a distribution and reservation platform unmatched by any other technology company. As a global partner for *Sabre Hospitality* we have the ability to offer industry leading distribution services to independent hotels across the globe. As hotel owners and operators our experience helps hoteliers navigate the digital marketplace, by offering solutions that maximize revenues and bottom lines.

FREE PREMIUM SERVICE

- Dedicated account manager. No 800-numbers.
- After hours support.
- We build you build: YOUR CHOICE.
- Monthly (we call you) touchpoints to help you use what you're paying for.
- · Hospitality life-line.

COHO CRS (CENTERAL RESERVATION SYSTEM)

DISTRIBUTION

Central Reservations
CoHo CRS

Channel ManagementGDS, Online, Direct, Voice
(OTA, Meta)

Call Center ServicesGlobal Call Center
Call Center Software

OPERATIONS

System OperationsPMS Connectivity
Dashboard

Automated Reporting

Consortia Services Lanyon & Sabre RFP BT Preferred

RETAILING

E-CommerceWeb & Mobile Booking Engine
Ancillary Upsell
Dynamic Packaging

Marketing
Retailing Insights
Metasearch
Online & GDS Media Planning
Web & Mobile Site Design

GUEST EXPERIENCE

Customer Relationship Management Profiles E-Marketing Loyalty